



CITY OF WESTMINSTER

DRAFT MINUTES

Adults, Health & Public Protection Policy & Scrutiny Committee

MINUTES OF PROCEEDINGS

Minutes of a meeting of the **Adults, Health & Public Protection Policy & Scrutiny Committee** held on **Wednesday 23 November 2016**, Rooms 6 & 7, 17th Floor, City Hall, 64 Victoria Street, London SW1E 6QP

Members Present: Councillors Antonia Cox (Chairman), Barbara Arzymanow, Paul Church, Patricia McAllister, Jan Prendergast, Glenys Roberts, Ian Rowley and Barrie Taylor.

Also Present: Councillor Rachael Robathan.

1. MEMBERSHIP

1.1 No apologies were received. All Members were present.

2. DECLARATIONS OF INTEREST

2.1 The Chairman sought any personal or prejudicial interests in respect of the items to be discussed from Members and officers, in addition to the standing declarations previously tabled.

2.2 Councillor Jan Prendergast and Councillor Barrie Taylor each declared a non-prejudicial interest in that they were outpatients at St. Mary's Hospital. Councillor Jan Prendergast also declared that she was a member of the Friends of St. Mary's Hospital.

3. MINUTES AND ACTION TRACKER

3.1 **RESOLVED:** That the Minutes of the meeting held on 21 September 2016 be approved.

4. CABINET MEMBER UPDATES

4.1 Cabinet Member for Adults & Public Health

- 4.1.1 Councillor Rachael Robathan updated the Committee on issues relating to her portfolio, which included Key Service Performance Indicators of Adults Social Care and Public Health programmes; and responses to actions that had been requested at the previous meeting. In addition to acknowledging the challenges that lay ahead, Councillor Robathan highlighted the successes that had been achieved while she had been Cabinet Member, which included the Homecare Service; the provision of specialist housing at Beachcroft; and strengthened links and partnership working between health and social care.
- 4.1.2 The Committee discussed progress in the development of the North West London Sustainability & Transformation Plan (STP), and noted that Westminster was leading on the work stream relating to finance and estates. The Committee noted that of the six local authorities that were included, two had agreed with most of the priorities of the STP but had withdrawn in response to the proposed reconfiguration of acute care at their hospitals. The Cabinet Member acknowledged the need for the STP to secure ongoing funding for sustainability and transformation in Adult Social Care.
- 4.1.3 The Committee also commented on the front door and demand management programme which would seek to offer a better digital solution to people who wanted to access services, and to make preventative services more targeted.
- 4.1.4 Other issues discussed by Committee Members included the need for care workers to have appropriate housing; hospital discharge and after care; the involvement of the police in mental health cases; and the review and recommissioning of Public Health Advice Services.

4.2 Cabinet Member for Public Protection

- 4.2.1 The Committee received a written briefing from Councillor Nickie Aiken on key issues within her portfolio, which included the increase in drug issues in the West End; serious youth violence; and the Licensing Standard. Committee Members noted that the new London Police and Crime Plan would now not be available until May 2017.
- 4.2.2 The Committee discussed future funding from MOPAC, and noted that 70% of the budget for public protection projects such as Westminster's Integrated Gang Unit (IGU) would be allocated by MOPAC automatically, with the remaining 30% having to be bid for on a co-commissioning basis. Committee Members commented on the potential role of Scrutiny in establishing a bidding strategy, and suggested that this issue could be included in the work programme when MOPAC was to be considered at the forthcoming meeting in February. Members also commented on

the potential impact of the reduced funding, and agreed to seek clarification of what had been established when the IGU had been recently considered by the Children, Sports & Leisure Policy & Scrutiny Committee.

- 4.2.3 Committee Members highlighted concerns raised by the Human Trafficking Foundation over a recent raid on sex work premises by the police that had been conducted in violation of the Association of Chief Police Officers' rules, and agreed to raise this issue with the Police. The Committee noted that the Human Trafficking Foundation had also raised concerns over child trafficking in Westminster, and agreed to raise the issue with the Interim Tri-Borough Director of Children's Services.
- 4.2.4 The Committee also discussed public safety concerns arising from the forthcoming 50th anniversary of the Notting Hill Carnival, and agreed that a cross-portfolio scrutiny examination should take place; which could focus on the impact the event could have on local residents, and which would include representation from the police and the community.
- 4.2.5 It was noted that Westminster's Rough Sleeping Strategy had been considered by the Housing, Finance & Corporate Services Policy & Scrutiny Committee.

5. STANDING UPDATES

5.1 Air Quality Task Group

- 5.1.1 The Committee discussed the progress of its Task Groups, and received an update on the meeting of the Air Quality Task Group on 10 November which had focussed on emissions from buildings and their contribution to air quality. The meeting had received expert evidence from the City Council, the GLA and the Westminster Property Association, and had noted that up to 50% of the emissions in Westminster were produced by buildings. The next meeting of the Task Group would focus on transport.

5.2 Healthwatch Westminster

- 5.2.1 Christine Vigars (Chair of Healthwatch Central West London) presented a summary of the principal areas of activity and development of Healthwatch Central West London, which included planning, strategic development and local delivery. The Committee noted progress in an ongoing programme in which Dignity Champions undertook visits to hospitals and care homes, with subsequent reports being sent to providers to enable them to respond through action plans. The Healthwatch website and social media profile were also being revised, and would seek to improve communications and numbers of volunteers.
- 5.2.2 Committee Members discussed mental health issues in Westminster, and highlighted the need for Healthwatch to take into account data and statistics

relating to aspects such as gender, ethnicity, and the role of the police. Members also commented on the need for people who provided input or responded to consultation to be generally representative of residents and service users.

5.2.3 Healthwatch sought the views of the Committee on two priority areas for work in Westminster:

- Service reconfiguration, and the inclusion of the experience of service users in the assessment and design of local services which included the Care Co-ordination Service.
- Monitoring the impact of changes to services, and informing the design of mental health day care services.

The Committee recognised that mental health was a major issue in Westminster, and agreed that Healthwatch should focus on the two priorities that had been suggested.

6. PROPOSED PHASED REDEVELOPMENT OF ST. MARY'S HOSPITAL

6.1 The Committee received an update from Michele Wheeler (Director of Redevelopment – Imperial College NHS Trust) and Dr William Oldfield (Deputy Medical Director), on progress in the plans for the proposed phased redevelopment of St. Mary's Hospital. The Committee also received comments on transport issues relating to the redevelopment from Justin Sherlock (Associate Director, AECOM Limited).

6.2 Outpatient services were currently provided from 40 different locations at St. Marys Hospital with multiple access points, and the first phase of the redevelopment would benefit patients, staff and Westminster's residents by bringing together the majority of these services into one building, co-located with supporting departments and a pharmacy. As all outpatient services and ambulance access would continue to be in operation while the changes were taking place, the phased approach had been proposed. Once the first phase had been completed, the second phase would commence and would focus on A&E services. Consultation had taken place in a number of public events, which had involved service users and statutory and voluntary groups.

6.3 The Committee discussed the timing of the redevelopment and associated risks, and noted that Phase 1 was anticipated to take two years, during which the existing outpatient buildings would be taken down to provide for an access road and the residuary land sold for commercial development. The NHS Trust acknowledged that decanting ongoing services while building within a very congested area would be a challenge.

6.4 Committee Members sought clarification of the costs of the redevelopment and public investment that would be needed, and the NHS Trust acknowledged the

need to utilise capital receipts from land disposals within the site. Work was in progress to develop a robust business case for receipts from the sale of the three outbuildings to be reinvested into the new building, and alternative sources of funding would be sought if needed.

- 6.5 The Committee discussed the traffic proposals for the redeveloped site; and commented on the objection to the planning application for the Paddington Cube made by the London Ambulance Service (LAS), on the grounds that the new configuration would offer worse access to St. Mary's Hospital than that which currently existed. The NHS Trust acknowledged that good ambulance access was integral to the Hospital, and confirmed that their submissions about the proposed access road in the Cube application were to be given on 24 November.
- 6.6 The Committee discussed the provision for car parking and taxis at the redeveloped site, and suggested that consideration was given to making the ground floor a transport area, with the reception being sited on the first floor. The Director of Redevelopment commented that the height and depth of the new building were constrained by planning considerations, cost, and underground railway tunnels. Committee Members suggested that it could be beneficial if a Planning Officer were to be seconded by the NHS Trust to assist during the development and delivery of the proposal.
- 6.7 The Committee agreed that a clear Project Management Plan would be of benefit to residents.
- 6.8 The Committee endorsed the overall plans for the phase 1 development in principle, subject to the transport issues being resolved. The Committee also asked to receive details of the proposals for phase 2 at an early stage in order that it could contribute.

7. DEVELOPING THE WESTMINSTER JOINT HEALTH & WELLBEING STRATEGY 2017-21: POST-CONSULTATION DRAFT AND NEXT STEPS

- 7.1 Sarah McBride (Tri-Borough Director for Partnerships) and Mike Robinson (Tri-Borough Director of Public Health) provided the Committee with an update on progress in the development of Westminster's Joint Health & Wellbeing Strategy, which would seek to respond to local challenges; and act as the local delivery plan for the North West London Sustainability & Transformation Plan.
- 7.2 The draft Strategy had focused on prevention, early intervention, and in ensuring a sustainable high quality, person-centred health and care system for everyone who lives in, worked in and visited Westminster. The four headline priorities in the Strategy were:
1. Improving outcomes for children and young people;
 2. Reducing the risk factors for, and improving the management of, long term

- conditions such as dementia;
3. Improving mental health through prevention and self-management; and
 4. Creating and leading a sustainable and effective local health and care system for Westminster.
- 7.3 The Strategy focussed on intentions for Westminster rather than West London, and had been updated following an extensive engagement period, during which key messages had included generally good support for the four priorities; and consistent support for the preventative approach, and the better use of data to target services to people who most needed them. A key piece of work in the revised Strategy had been the development of a performance management matrix around key performance indicators, which could measure progress. The Strategy had been considered by the Westminster Health & Wellbeing Board (HWB), and would be submitted to Cabinet at its forthcoming meeting on 12 December prior to anticipated publication by the end of the year.
- 7.4 The Committee discussed the draft Strategy and highlighted the need for the funding and delivery of social care to be taken into account and developed; and for the remit of what the Health & Wellbeing Board could do to implement its decisions being clearly set out.
- 7.5 The Committee suggested that greater emphasis should be given to dementia related services, such as home care and respite. The Tri-Borough Director for Partnerships informed the Committee that a Joint Strategic Needs Assessment for Dementia had been carried out by the Health & Wellbeing Board, and acknowledged that this would need to be referred to in the Strategy.
- 7.6 Committee Members commented on the need for the early diagnosis of physical and mental health issues for children and young people to be highlighted in the Strategy; and suggested that the reference to 'homeless households' be removed.
- 7.7 The Tri-Borough Director of Public Health confirmed that there would be limits on what could be spent on preventions, and that investment would only be made in preventions that were value for money and offered cost benefits.
- 7.8 The Committee endorsed the draft Strategy, subject to the comments that had been made at the meeting.

8. SAFEGUARDING ADULTS EXECUTIVE BOARD ANNUAL REPORT 2015-16

- 8.1 Helen Banham (Strategic Lead – Professional Standards & Safeguarding) presented the Annual Review of the Safeguarding Adult Executive Board, which included achievements during the year and learning from safeguarding reviews.
- 8.2 The Committee noted that in the coming year the Executive Board would continue

to work on three key areas:

- Providing opportunities for people to be involved in safeguarding adults work, and the work of the Board;
- Working together to ensure local services were safe, respectful, and of a high standard; and
- Developing better information-sharing.

8.3 The Committee commended the Annual Report, and endorsed the strategic direction and priorities adopted for 2016/17.

9. COMMITTEE WORK PROGRAMME

9.1 Muge Dindjer (Policy & Scrutiny Manager) presented the latest version of the Committee's Work Programme for 2016-17, together with the Committee's Action Tracker.

9.2 The Committee discussed the report on MOPAC funding which was to be included in the Agenda for the next meeting in February 2017, and agreed that the Borough Commander should be invited to attend, together with representatives from MOPAC. Consideration would also be given to inviting a representative from the Home Office. Other reports on the February agenda would be the Review of Licensing Policy; and a report on progress in the Urgent Care Centre and A&E services at St. Mary's Hospital.

9.3 It was agreed that the scheduled report on End of Life Care would move to the meeting in March 2017; and that the review of the Better Care Fund would be dealt with by way of a separate briefing.

10. PUBLIC PROTECTION DATA

10.1 The Committee noted that Public Protection data would now be circulated in an expanded format which would provide a more accessible strategic assessment.

The Meeting ended at 9.10pm.

CHAIRMAN: _____

DATE: _____

<i>Actions Arising</i>	
Item 4 Cabinet Member Updates: Public Protection	The potential role of Scrutiny in establishing a bidding strategy for MOPAC to be included in the discussion on future funding at the forthcoming meeting in February.
Item 4 Cabinet Member Updates: Public Protection	Clarification of the outcome of the discussion on future funding for Westminster's Integrated Gangs Unit by the Children, Sports & Leisure Policy & Scrutiny Committee to be obtained.
Item 4 Cabinet Member Updates: Public Protection	The concerns of the Human Trafficking Foundation over a recent raid on sex work premises by the police that had been conducted in violation of the Association of Chief Police Officers rules to be raised with the Police.
Item 4 Cabinet Member Updates: Public Protection	The concerns of the Human Trafficking Foundation over child trafficking in Westminster to be raised with the Interim Tri-Borough Director of Children's Services.
Item 4 Cabinet Member Updates: Public Protection	Consideration be given to convening a cross-portfolio scrutiny examination of public safety concerns arising from the forthcoming 50 th anniversary of the Notting Hill Carnival, which would include representation from the police and the community.
Item 9 Committee Work Programme 2016-17	The Borough Commander to be invited to attend the meeting in February 2017 to participate in the discussion on MOPAC funding. Consideration to also be given to inviting a representative from the Home Office.
Item 9 Committee Work Programme 2016-17	The report on End of Life Care to be rescheduled to the meeting in March 2017.
Item 9 Committee Work Programme 2016-17	The review of the Better Care Fund to be dealt with by way of a separate briefing.